

HEALTH AND SOCIAL CARE REVISIONS TO JOINT CORPORATE PLAN – THEME 2

REPORT OWNER: JO DAVIDSON

APPENDUM BRIEFING NOTE

Purpose

To outline proposed revisions to theme 2 in the joint corporate plan 2011/12, in light of changes to QIPP and ASC Cost Improvement Plan, and NHS Operating Plan.

Those revisions agreed will be the key projects and targets that will be monitored for the remaining 6 months of the year. Priorities for 2012/13 will be developed via the Corporate Planning cycle and in liaison with members and NEDS over the coming 2/3 months.

Recommendation(s)

THAT:

- (a) Revisions to Outcome 2 are noted**
- (b) The changes are agreed; and**
- (c) HPS LT support delivery of projects and measures**

Key Points Summary

- The projects and measures contained in the original QIPP system plan, and Health and Social Care strategy were developed in February and March 2011. Revisions to these plans and subsequent revisions to the NHS Operating Framework have meant the need to review which projects and measures are included and how these are described within the plan.
- The main focus of the changes is centred on theme 2 and the 7 outcomes within this theme. In some cases the descriptions have been slightly reframed to ensure greater consistency and alignment with QIPP and CIPs plans to make certain the projects are recognisable to officers, members and NEDs alike. Additionally 'duplicates' have been removed from these outcomes.
- Work has also been undertaken to develop targets and measures within JCP that align with QIPP and CIP and which can be reported against easily. These measures relate to the key projects. The aim has been to ensure that the plan also identifies the key priorities for the organisation and focuses on the 2-4 key projects/programmes and 3-5 key measures per outcome.
- The suggested refreshed plan in detail can be found in appendix 3b. The key projects in the refreshed plan by outcome are:
 - *Improved intervention and support for older people and keeping them safe*
 - Review of Reablement and Intermediate Care Services

- Review of Continuing Healthcare and Free Nursing Care (considers funding an process issues)
- Delivery of Frail and Elderly Care Pathway, to improve outcomes for older people
- *A robust & healthy provider market*
 - Improve NHS Dentistry access and use
 - Market Development Project to improve the range of provision across health and social care (includes development of Market development strategy)
 - Re-commissioning the third sector, to improve range of services and level of provision
- *Financial balance across Herefordshire's health & social care economy*
 - Delivery of NHS QIPP Plan and associated savings
 - Delivery of Adult Social Care Cost Improvement Plan
 - ASC & NHS Management Cost Savings
- *The development of a new local commissioning infrastructure*
 - Commissioning and Commercial Market Strategy and Framework
 - GP Consortium - Implementation of a work plan for GP commissioning
- *Good quality corporate and clinical governance standards are embedded in all services provided*
 - Deliver Healthcare Acquired Infection Strategy and Work plan
 - Integration of quality schedules and safeguarding requirements in provider contracts
 - 10 Work streams of the Service Integration programmes
 - Enhancing safeguarding arrangements and processes
- *More people retaining their independence through greater choice and control*
 - Personalisation - implementation of RAS and customer journey to increase uptake of Personal Budgets and improve outcomes for adults
 - Further develop rapid response service and urgent care to reduce emergency admissions
 - Supporting people of working age into employment and accommodation
 - Delivery of Stroke Care pathway and improvement of stroke services

Considerations

In identifying the key targets and initiatives the following issues were considered:

1. The Joint Corporate Plan aligns with existing plans and targets developed for the QIPP and Adult Social Care Cost Improvement plan and delivers the outcomes stated in the Joint Corporate Plan.
2. The projects and initiatives link with the outcomes agreed by Cabinet for 2011/12 relating to health and social care, which were:
 - Improved intervention and support for older people and keeping them safe
 - A robust & healthy provider market
 - Financial balance across Herefordshire's health & social care economy
 - The development of a new local commissioning infrastructure
 - Good quality corporate and clinical governance standards are embedded in all services provided
 - A reduction in health inequalities for frail, elderly people

- More people retaining their independence through greater choice and control

The projects and targets within the plan should relate to the delivery of these outcomes

3. Projects and initiatives within plan relate to initiatives and projects local authority officers and NHS staff recognise as key deliverables within the QIPP and ASC Plan for 2011/12.
4. Members and NEDs understand and recognise the priority projects being delivered and the main focus of the organisation's work around health and social care intended to deliver improved outcomes for Herefordshire residents.
5. Measures and projects link and support one another, and there is minimal duplication across the outcomes.
6. Performance Indicators and targets selected for 2011/12 are ones that can be measured from existing data collection mechanisms and collections, and link to Community Impact.

Financial Implications

Delivery of financial savings attached to the QIPP and CIP plans are priority targets for Herefordshire Public Services, it is essential we deliver these to make sure we continue to deliver good quality services within the challenging financial constraints we are now facing.

Risk Management

The key risks relate to the capacity to deliver the priorities and targets within the plan, and to being clear around the governance and accountabilities around the work programme. These risks will be monitored via the HPS risk register.

Legal Implications

Need to ensure that we maintain a focus on our statutory responsibilities in delivering our corporate priorities i.e. responsibilities of DASS.

Alternative Options

To maintain the descriptions of the existing projects and targets within the plan, and focus on developing 12/13 targets and priorities; however this would result in a plan that had limited ownership within the organisation.

Communication

Consultation has taken place with both Council and PCT staff.

Appendices

Appendix 3a - Original Theme 2

Appendix 3b - Proposed Theme 2